

Sioux Lookout Meno Ya Win Health Centre

Meeting: Board of Directors Meeting

Date/Time: March 12, 2026, 9:00 am CST

Location/Delivery: Boardroom A & B/Microsoft Teams

Present: Ms. Kristen Carroll (chair), Mr. Darrell Morgan, Mr. Robert McClendon, Mr. Knowles McGill, Ms. Joyce Timpson, Ms. Ramona Quequish, Ms. Connie Gray-Mckay, Mr. Dennis Leney, Mr. Dean Osmond, Dr. Joseph Dooley, Dr. Lianne Finn, Ms. Cynthia Dwyer, Ms. Selena Froude (recorder)

Regrets: Ms. Theresa Fiddler, Mr. Roy Spence, Ms. Sadie Maxwell, Ms. Monica Hemeon, Ms. Thelma Morris, Mr. Kevin Holder, Ms. Kathy Loon

Guest: Mr. Shanthive Asokan, Mr. Gregory Rooke

An opening prayer was shared by Ms. Cynthia Dwyer.

Patient Story

A patient story was shared by Ms. Cynthia Dwyer.

Directors Conflict of Interest Disclosure

Mr. Darrell Morgan declared a conflict of interest regarding any financials pertaining to Morgan Fuels and any privileges pertaining to Dr. A. Morgan.

1.0 Approval of the Agenda

The agenda was reviewed and approved as amended.

MOTION #08/26 it was moved by Mr. Darrell Morgan that the Board of Directors approve the agenda of the regular meeting held March 12, 2026 as amended. Seconded by Mr. Dennis Leney. **CARRIED**

2.0 Approval of the Minutes of the Regular Board Meetings held February 5, 2026.

The minutes of the regular board meetings held February 5, 2026 were reviewed for errors and omissions and were approved as presented.

MOTION #09/26 it was moved by Mr. Knowles McGill that the Board of Directors approve the minutes of the regular board meetings held February 5, 2026 as presented. Seconded by Mr. Darrell Morgan. **CARRIED**

3.0 New Business

3.1 Quality Improvement Plan (QIP) Presentation

- The Quality Improvement Plan (QIP) workplan for 2026-27 was presented by Mr. Shanthive Asokan, Quality Assurance, Decision Support Lead.
- The QIP is an annual requirement under the Ontario Excellent Care for All Act and outlines the organization's priority areas for improving safety.
- The indicators for 2026-27 were selected based on previous years' performance, patient feedback,

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internal quality data, risk pro safety events, provincial benchmarks and input from department managers.

MOTION #10/26 it was moved by Mr. Dennis Leney that the Board of Directors approve the 2026-27 Quality Improvement Plan. Seconded by Ms. Joyce Timpson.
CARRIED

3.2 Accreditation Canada – Governance

- Mr. Gregory Rooke, Quality and Patient Safety Lead is the Accreditation Coordinator.
- The surveyors from Accreditation Canada will be onsite June 8 to 11, 2026. The board will need to identify members who will meet with the surveyors.
- A communication to be circulated to the board with more information. **ACTION**

3.3 Board of Directors Membership

- Board membership continues to be a concern.
- The Shibogama First Nations Council and Mishkeegogamang Ojibway Nation members have resigned effective February 2026.
- The Executive Committee of the Board at a meeting held in February, gave direction to have the By-law Committee review the by-laws concerning board membership and to identify areas where changes may help generate engagement and to bring options to the board for review.
- The board of directors are welcomed to bring forward suggestions.

3.4 Sample Work Plan

- A sample work plan was presented.
- The work plan is being proposed to guide the objectives of the organization and to achieve stronger governance.
- Section 4.0 – Chief of Staff (COS) to be removed. The COS no longer reports to the board.
- The committees to review the timeframes and bring revisions needed to the board. **ACTION**

MOTION #11/26 it was moved by Mr. Darrell Morgan that the Board of Directors adopt the work plan as presented with the changes noted. The work plan is a framework and can be adjusted as needed. Seconded by Mr. Dennis Leney. **CARRIED**

3.5 Governance Committee

- A proposal is being made to establish a Governance Committee and to amalgamate the By-law Committee and the Board Membership, Training and Development Committee. The chair of the By-law Committee will be the chair of the Governance Committee.
- The Governance Committee to create a Terms of Reference and bring to the board for approval. **ACTION**

MOTION #12/26 it was moved by Ms. Joyce Timpson that the Board of Directors approve the amalgamation of the By-law Committee and the Board Membership, Training and Development Committee to the newly formed Governance Committee. The Chair of the By-law Committee shall be Chair of the Governance Committee. Seconded by Mr. Darrell Morgan. **CARRIED**

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3.6 Quality and Patient Safety Committee Terms of Reference Membership

- The Quality and Patient Safety Committee held a meeting February 19, 2026.
- A review was done on the QIP, patient feedback and top five incident reports.
- The terms of reference and membership were reviewed and revised.
- An expression of interest will be advertised for community members.

MOTION #13/26 it was moved by Mr. Knowles McGill that the Board of Directors approve the revised Quality and Patient Safety Committee Terms of Reference. Seconded by Mr. Dennis Leney. **CARRIED**

4.0 **Business Arising from the Minutes**

4.1 ADM.27 Signing Authority Policy

- The RUC made a recommendation at a meeting held March 10, 2026 that all cheque signing must have two authorized signatures, of which one shall be an authorized Board of Director and one shall be an authorized staff member. All cheque payments between \$20,000 to \$50,000, at least one signature must be manually signed, in excess of \$50,000, both signatures must be manually signed.
- The revised ADM.27 Signing Authority policy was presented.

MOTION #14/26 it was moved by Mr. Robert McClendon that the Board of Directors approve the recommendation made the Resource Utilization Committee at a meeting held March 10, 2026 to revise the ADM.27 Signing Authority Policy. Seconded by Mr. Darrell Morgan. **CARRIED**

4.2 2026-27 Capital Budget

- The 2026-27 Capital Budget capital budget was presented.
- The RUC made a recommendation at a meeting held March 10, 2026 to endorse the 2026-27 Capital Budget at presented.

MOTION #15/26 it was moved by Mr. Knowles McGill that the Board of Directors approve the recommendation made the Resource Utilization Committee at a meeting held March 10, 2026 to endorse the 2026-27 Capital Budget. Seconded by Mr. Dennis Leney. **CARRIED**

4.3 Operating Budget

- The 2026-27 Operating Budget was presented.
- The RUC made a recommendation at a meeting held March 10, 2026 to endorse approve the 2026-27 Operating Budget as presented, subject to Ontario Health approving a Balance Budget Waiver equal to the deficit presented in the 2026-27 budget.
- The Ministry has increased our base budget by \$6 million. Expenses are high due to agency cost.
- We are predicting a deficit of \$6.2 million in 2026-27.

MOTION #16/26 it was moved by Mr. Knowles McGill that the Board of Directors approve the recommendation made by the Resource Utilization Committee at a meeting held March 10, 2026 to approve the 2026-27 Operating Budget as presented, subject to Ontario Health approving a balance budget waiver equal to the deficit presented in the 2026-27 budget. The Balanced Budget

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Waiver is intended to waive the requirement of SLMHC balancing the budget in 2026-27 in accordance with the terms and conditions of the Hospital Service Accountability Agreement. Seconded by Mr. Robert McClendon. **CARRIED**

5.0 Reports

5.1 Foundation

- Deferred

5.2 CEO

- Deferred

5.3 VP Health Services & CNE

- Deferred

5.4 Chief of Staff

- Deferred

5.5 VP Indigenous Services, Equity, Diversity & Inclusion

- Deferred

6.0 Standing Agenda Items

6.1 Financial Update

- The financials as of January 31, 2026 presented.
- At year end, we are forecasting a small deficit of approximately \$660,000.
- Our cash position remains good.
- Fund Type 2 has a small surplus.

MOTION #17/26 it was moved by Mr. Darrell Morgan that the Board of Directors move this portion of the meeting in-camera. Seconded by Mr. Dennis Leney.
CARRIED

MOTION #18/26 it was moved by Mr. Robert McClendon that the Board of Directors move this portion of the meeting out of in-camera. Seconded by Mr. Knowles McGill. **CARRIED**

MOTION #19/26 it was moved by Ms. Joyce Timpson that the Board of Directors approve the Board Chair to move forward with the response points and response letter to Ontario Health's presentation respecting governance. Seconded by Mr. Robert McClendon. **CARRIED**

8.0 For Information Only

8.1 Resource Utilization Committee Meeting Minutes January 27, 2026.

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9.0 Next Meeting

The next meeting is scheduled April 23, 2026.

10.0 Closing Prayer/Adjournment

Ms. Connie Gray-Mckay closed the meeting in prayer. The meeting was adjourned at 12.11 pm.

MOTION #20/26 it was moved by Mr. Dennis Leney that there being no further business, the meeting be adjourned at 12:11 pm. Seconded by Mr. Knowles McGill.
CARRIED

D. Osmond, Secretary

K. Carroll, Chair

/sf