SIOUX LOOKOUT MENO YA WIN HEALTH CENTRE BOARD OF DIRECTORS MEETING

held Thursday, June 13, 2019 at 0830 hours in Boardroom A and B

Present: Ms. Sadie Maxwell (chair), Mr. Leroy Quoquat, Mr. Joe Meekis, Mr. John Cutfeet, Mr.

Terry Jewell, Ms. Patricia Keesickquayash, Ms. Brenda Fox, Ms. Heather Lee, Mr. Douglas Semple, Dr. Barbara Russell-Mahoney, Ms. Samantha Brooks (at 9:55 am)Ms.

Kyra Marshall, Ms. Carole Slater (recorder)

Regrets: Mr. Knowles McGill, Ms. Cindy Hunt, Mr. John McKay, Mr. James Cutfeet, Ms. Joyce

Timpson, Mr. Roy Spence, Mr. Dean Osmond, Dr. Michael Kirlew, Ms. Renee

Southwind

Guest(s): Ms. Allison Church, Ms. Shelley Read

Opening Prayer

The meeting was called to order at 0910 hours. The opening prayer was given by Mr. Joe Meekis.

Patient Story

Ms. Lee shared a good news story which showed compassion and professionalism from our staff.

Directors Conflict of Interest Disclosure

There were no conflicts of interest disclosed.

1. **Approval of the Agenda**

The agenda was reviewed and approved as amended; board vacancy was added.

MOTION #21/19 it was moved by Mr. Terry Jewell that the board of directors approve the

agenda of the regular meeting held June 13, 2019 as amended. Seconded

by Ms. Heather Lee. **CARRIED**

2. Approval of the Minutes of Meeting held April 25, 2019

The minutes of the regular meeting held April 25, 2019 were reviewed and approved as corrected. Typographical errors were noted.

MOTION #22/19 it was moved by Mr. Leroy Quoquat that the board of directors approve

the minutes of the April 25, 2019 regular board meeting as corrected.

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Seconded by Mr. Terry Jewell. **CARRIED**

3. **Business Arising from the Minutes**

3.1 Community Visits

• Mr. Semple continues to work on getting dates that will work for everyone. Mr. Meekis talked to the North Spirit Lake Chief and Council and they are interested in a visit. Keewaywin is also ready to receive. Mr. Meekis has not heard back from Deer Lake. We still need to confirm possible dates with Mr. McKay for Sandy Lake.

4. **Round Table**

Ms. Patricia Keesickquayash

 Ms. Keesickquayash reported that she is glad to be here and to participate in today's meeting.

Mr. Terry Jewell

 Mr. Jewell thanked all the volunteers led by Kathy Loon who cleaned over 300 fish at the fishing derby held this past weekend. About 130 pounds of filets were donated to the Miichim program. The group did an excellent job.

Mr. Leroy Quoquat

• Mr. Quoquat reported that his thoughts are with the community of Pikangikum who have been evacuated due to forest fires.

Mr. Joe Meekis

- Mr. Meekis reported he is still getting reports that patient care is not up to the standard it should be. Mr. Meekis reminds people that SLMHC never turn people away for care. He also mentioned that we need to be mindful of how we approach people and whoever is the first contact needs to be aware of how they interact with people.
- Mr. Meekis reported that his Chief has asked him to find out what is SLMHC role in the Health Transformation and what is our role in the future.

Mr. Douglas Semple

- The Ontario initiative on redoing Ontario Health is taking place. A region readiness self-assessment was submitted. Over 150 self-assessments were submitted across Ontario. Out of those, only a handful will be selected as early adopters and they will be asked to submit a full application. The deadline for selection has been pushed back to September due to the large amount of applications received. The call for application will be made at that time. There is a feel that we might be successful in being selected.
- There are also things happening at the NAN level. With the NAN transformation project some solid concepts are coming together and a resolution was passed in March at the Chief Committee on Health to accept those concepts. It will be a long process, especially when we start engaging the government. We, at SLMHC, should make ourselves available to NAN as they develop their project.

Mr. John Cutfeet

• Mr. Cutfeet asked what is happening with LTC and if we have heard anything. His mother is in Thunder Bay. She is very distraught as she is not getting the support she needs. He reported that LTC in the north would make care closer to home better for those patients. He reported that we need to continue to keep pushing for people to get care closer to home.

Ms. Brenda Fox

 Ms. Fox reported that they have an elder staying home in their community and he is thankful to be there. She acknowledged the death of a young girl in her community this morning.

Ms. Sadie Maxwell

- Ms. Maxwell reported that complaints will only help us to improve so it is good for us to hear them.
- She also suggested that it might be good to have someone give us a presentation on the Health Transformation so that we can understand it better.

5. **Reports**

5.1 <u>Foundation Report</u>

• Nothing to report at today's meeting. The Foundation continues with their regular business. They might have a new Foundation chair. They will know more in September.

5.2 CEO Report

Strategic Plan – All managers created goals under each of the pillars and are to identify action items under each. We do our goals on a 90 day plan.

Occupancy – we continue to be overcapacity every day. We have patients in overflow beds and up to nine patients at any given time in ER waiting for a bed.

LTC – A call with the Ministry took place on Tuesday. We were allocated 76 beds last year. We have been working with our project manager and they have told us we are on the right track. At their request, we have hired a consultant to complete a framework assessment and have submitted it to them. The problem seems to be around the ELDCAP model that we currently operate under which does not exist anymore and they don't know what to do with this. We have the beds, now they need to figure out the funding.

We have now been advised to put in a capital submission. Last year's application went to the LTC Renewal Branch. The capital submission will go to the Capital Branch. We have been in touch with the LHIN for help. They have a call with the Ministry on Friday and we hope to get more information. We will get in touch with Clifford Bull and have talked to Sol Mamakwa to get some help at that level. We have given Clifford Bull new data on our ALC numbers to bring back to the Ministry. We are trying to get a face-to-face meeting with the Ministry to address this. We need leverage and a political push to help us move this forward.

It was suggested to enlist the help of the Kenora MP, Greg Rickford. It was noted that SLFNHA received funding through the federal government to buy the Days Inn when the hostel was not big enough to host all the patients. There might be something they can do to help us as well.

Patient Guide – We have revamped the Patient Guide to simplify the concept. It was reviewed by the quality program. Once we have trialed it, we will have it translated. Copies were distributed to members today.

Anishnaabe Celebrations – Celebrations will take place all day June 21, 2019. A very large tent will be used in case of bad weather.

Vocera – Representatives will be on site to start the integration with our system. The full implementation will be completed in August.

Ontario Health Team – SLMHC is sitting in the middle with the Ontario Health Team and NAN Health Transformation. It is an opportunity for us to stretch in both directions to ensure our patients receive the best care. A NAN working group will take place in July. Both Heather and Douglas have been invited to attend.

5.3 Chief Nursing Executive (CNE)/Chief of Staff Report

Outpatient Withdrawal Program – The Nurse Practitioner (NP) for the program has gone on maternity leave. We have no replacement. We have been relying on NP orders vs physicians. We will have limited services over the summer until we have NP/MD support available.

Endoscopic Retrograde Cholangiopancreatography (ERCP) C-Arm — We have had our first successful run on two patients yesterday. The equipment is used to remove gallbladder stones. Approximately 80 patients per year were sent to Winnipeg or Medivac for this procedure before we had the equipment. Our goal is to do gallbladder and stone removal in one single surgery at one point.

Schedule 1 Services – A regional model for psychiatric services was developed. The two week trial run went very well. The steering committee members are coming to SLMHC on June 17, 2019 to meet with us to start planning for the future with possibly have Form 1 beds at SLMHC. It is encouraging to see more collaboration is taking place in the region.

Physicians Update – More communication with the management team and directors with the Chiefs of Department is in the works. The planning for the renewal of the SLRPSI contract and needs assessment has been started.

6. **Standing Agenda Items**

6.1 Financial Update

- We have not heard back from the LHIN on the \$746,000 that was allocated to the 11 beds last year. This number was not included in the year-end report. If we receive this funding it will put us into a bigger surplus.
- Our bad debts have gone down. We will never completely eliminate bad debts; however, RUC monitors this closely. The Finance Department continues to find ways to decrease them.

6.2 Quality Reports

- The quality new dashboard was presented today. It has been revised to reflect our strategic plan and pillars. Members like the concept.
- We are in our third week of the employees' survey and have received just short of 200 responses to date. We have seen an increase in employee satisfaction.

6.3 Ontario Health NAN Health Transformation Update

- NAN did a presentation at a meeting a few days ago. They are mandated to have a health commission that includes all players. They continue to push for health services in the north.
- We will keep Sol Mamakwa in the loop with this issue as access to care in the north is difficult. He still has that vision as to what he would like to see happen in the north.

7. **New Business**

7.1 Approval of SLMHC Financial Statements for 2018/19

• The auditors have completed their audits. All year end reporting came to an end. We have been provided with a clean audit. We closed our books with a \$70,000 surplus.

MOTION #23/19

It was moved by Mr. Terry Jewell that the Board of Directors approve SLMHC Financial Statements for 2018/19 as presented and as recommended by RUC. Seconded by Mr. Joe Meekis. **CARRIED**

7.2 <u>Appendix C – Attestation – in accordance with section 15 of the Broader Public Sector</u>
Accountability Act

<u>Schedule D – Compliance Declaration</u> – pursuant to the Hospital Service Accountability Agreement

<u>Schedule G – Compliance Declaration</u> – pursuant to the Multisector Service Accountability <u>Agreement</u>

• The Board of Directors is required to review and approve the above attestation/declarations every year. The details were outlined in the forms. Those are also reviewed at the RUC level.

MOTION #24/19

It was moved by Mr. Leroy Quoquat that the Board of Directors approve the attestation/compliance declarations as listed above. Seconded by Mr. Terry Jewell. **CARRIED**

7.3 <u>Approval of Privileges and Credentialing as per MAC meetings of May 7, 2019 and June 10, 2019</u>

• Privileges for physicians and allied health professionals were reviewed.

MOTION #25/19

It was moved by Mr. John Cutfeet that the Board of Directors grant privileges to the physicians and allied health professionals listed in the May 7, 2019 and June 10, 2019 minutes of the Medical Advisory Committee. Seconded by Mr. Leroy Quoquat. **CARRIED**

7.4 <u>Board Vacancy – Shibogama First Nations Council</u>

• A letter received from Shibogama First Nations Council confirms the appointment of Ms. Beatrice Anderson of Wapekeka First Nation to SLMHC board.

MOTION #26/19

It was moved by Mr. John Cutfeet that the Board of Directors approve the appointment of Ms. Beatrice Anderson to the SLMHC Board of Directors representing Shibogama First Nations Council. The term of appointment will be three years as per SLMHC corporate by-laws. Seconded by Mr. Terry Jewell. **CARRIED**

- 8. Minutes of Committees for Information
- 8.1 Resources Utilization Committee minutes of the May 28, 2019 meeting

The minutes of the meeting were enclosed for information.

- 8.2 Medical Advisory Committee minutes of the May 7, 2019 meeting
 - The minutes of the meeting were enclosed for information.
- 9. **In-Camera Session**

There was no in-camera session.

10. Next Meeting/Closing Prayer

The meeting was adjourned at 1040 hours. The next meeting will take place on Thursday, September 19, 2019 at 9:00 am.

MOTION #27/19

It was moved by Mr. Terry Jewell that, there being no further business, the meeting be adjourned at 1040 hours. Seconded by Ms. Patricia Keesickquayash. **CARRIED**

H. Lee. Secretary	S. Maxwell, Chair

CS July 09/19